

August 2012

## Curriculum Vitae for *Carsten Greve*

Born 5 January 1965 in Svendborg, Denmark

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Blog: <http://blog.cbs.dk/carstengreve>

### **Profile**

Carsten Greve is Professor of Public Management and Public Governance at the Department of Business and Politics, Copenhagen Business School. He has been a professor since 2006. He received his master's degree in political science in 1992, and earned his Ph.D. in political science in 1997 from the University of Copenhagen. He has been at CBS since 2004 and a full professor since 2010. From 2006-2010 he was professor with special responsibilities. From 1998-2004 he was at the Department of Political Science, University of Copenhagen. In 1996-1997, he was at the Institute of Economics, Politics and Public Administration in Aalborg University in Denmark.

His main research areas are public-private partnerships and public management reform from an international perspective, including performance management, contracting, privatization, corporatization, regulatory reform and governance, which he has done research on over more than fifteen years. Carsten Greve has published monographs in Danish and English. He has published in international journals such as *Public Administration Review*, *Governance*, *Public Administration*, *International Public Management Review* and *Public Management Review*. Carsten Greve's current research focuses on public management and governance reforms and public-private partnerships. Together with Graeme Hodge, Monash University, Australia, and Anthony Boardman, Canada, Carsten Greve has recently published an *International Handbook on Public-Private Partnerships* in 26 chapters. He was the local organizer of the International Research Society for Public Management's (IRSPM) conference held in Copenhagen in April 2009. He has been an advisor to the Danish Ministry of Finance and the Danish National Audit Office. He is newly elected chairman of the CEMS Interfaculty Group on Public Management and Governance, a pan-European research and teaching group.

His teaching responsibility is centered on courses on public management and governance. Since 2009, he has been the first academic director of the new flexible executive Master of Public Governance executive education program that Copenhagen Business School is offering together with the University of Copenhagen and University of Aalborg and other partners and that has 600+ public managers enrolled. He is Academic Director of the new CBS Public-Private Platform. He co-organizes an annual program for Danish public sector top executives that take them to Washington DC. He currently supervises Ph.D. projects on strategic governance and public-private partnerships in the service sector and municipal waste sector.

## **Academic Positions**

Professor of Public Management and Governance, Department of Business and Politics,  
Copenhagen Business School [www.cbs.dk/dbp](http://www.cbs.dk/dbp)  
April 2010-present

Professor with special responsibilities in public-private co-operation and public  
management at the International Center for Business and Politics, Copenhagen Business  
School 1 January 2006-March 2010

Associate Professor in public-private co-operation and public management at the  
International Center for Business and Politics, Copenhagen Business School 1 October  
2004 – 31 December 2005

Associate Professor in Public Administration at the Department of Political Science,  
University of Copenhagen, Denmark. 1 August 2000- 31 December 2005 (on leave 2004-  
2005)

Assistant Professor in Public Administration at the Department of Political Science,  
University of Copenhagen 1 January 1998 - 31 July 2000

Assistant Professor in Organization Theory for Public Administration at the Institute of  
Politics, Economics and Public Administration, University of Aalborg, Denmark, 1  
February 1996 - 31 December 1997

Ph.D. Candidate, Department of Political Science, University of Copenhagen  
1 June 1993 - 31 January 1996.

Pre-PhD Candidate Department of Political Science, University of Copenhagen, 15  
September 1992 - 15 May 1993

## **Education**

Ph.D. in Political Science 1997, University of Copenhagen: Thesis: *Styring og demokratisk kontrol af statslige aktieselskaber* (Governance and Democratic Control of State Owned Enterprises). Defended 23 May 1997. Supervisor: Professor Torben Beck Jørgensen. In Ph.D. committee: Associate Professor Hanne Foss Hansen, Copenhagen, Professor Ole Jess Olsen, Roskilde and Professor Tore Grønlie, Bergen, Norway.

Masters Degree in Political Science from the Department of Political Science, University of Copenhagen, July 1992. (“Cand.scient.pol.”). Masters thesis: *Stat og marked i Storbritannien. På vej mod en ny konsensus?* (State and Market in Great Britain. Heading for a New Consensus?). Supervisor: Associate Professor: Tage Bild.

## **Management Experience**

Academic Co-Director of the CBS Public-Private Platform (co-director Professor Paul Du Gay). A collaborative platform focusing on research, teaching and outreach on all things collaborative between CBS researchers and external relations backed by the CBS board and vice-chancellor. Since October 2011- [www.cbs.dk/publicprivateplatform](http://www.cbs.dk/publicprivateplatform)

Program director for the flexible executive Master of Public Governance. An executive education program. A joint program between Copenhagen Business School, the University of Copenhagen with Aalborg University as a technical partner. Biggest public management education program in Danish history. 600+ public managers enrolled as of January 2012. [www.cbs.dk/mpg](http://www.cbs.dk/mpg)

Chair of the CEMS Interfaculty Group on Public Management and Governance. Since April 2011- <http://www.cems.org/academic-members/faculty-groups/public-management-and-governance>

Vice dean for public programmes – Copenhagen Business School. 1 October 2008-2011.  
Head of the “CBS PUBLIC-initiative (with Dorthe Pedersen). 2008-2011  
[www.cbs.dk/public](http://www.cbs.dk/public)

Member of the task force preparing the new flexible master in public governance that will be launched 2009 in Denmark. 2006-2009

Vice-study director for the Master of Public Administration programme at Copenhagen Business School 1 September 2005-2009.

Vice-head of Department of Political Science, University of Copenhagen, February 2002 – September 2004

## Research stays abroad

*Wirtschaftsuniversität Wien (Vienna University of Economics and Business Administration)*. Invited Guest Professor at the Institute of Public Management, February 2008. Contact persons: Professor Renate Meyer and Professor Gerhard Hammerschmid.

*University of Wisconsin-Madison, La Follette School of Public Affairs* – May 2002,  
Contact person Professor Donald F. Kettl.

*London School of Economics and Political Science, England., Department of Government*.  
Supervisor: Christopher Hood, Professor of Public Administration & Public Policy, January - June 1994

## Research grants

*SUSTAIN – sustainable national transport planning*. Grant obtained by the Danish Strategic Research Council. Amount: 13,45 mio DKK. (4,8 mio DKK goes to CBS). Project director is Professor Steen Leleur fra DTU – Denmark’s Technical University. CG is in management group of the project. Project begins 1 June 2012-

<http://www.cbs.dk/Forskning/Institutter-centre/Institutter/DBP/Menu/Forskningsprojekter/Menu/Eksternt-offentligt-finansierede>

*Governance and Performance of Universities* Project director: Poul Erik Mouritzen, University of Southern Denmark. Project obtained grant from VELUX foundation for 4,9 mio DKK. Project began 1 October 2011-

*Ph.D. grant from Copenhagen Municipality, Aarhus Municipality and Vestforbrædning a waste management company for Ph.D. candidate Sofie Dam*. Grant worth 1,9 mio DKK

*Ph.D grant from Falck for Ph.D. candidate Christiane Schulze (“Industrial PhD”) 2010*. Helped secure grant for industrial Ph.D. worth 1,9 mio DKK

*Ph.D. grant from Rambøll Management for Ph.D. candidate Morten Froholdt (“Industrial Ph.D) 2009*. Helped secure grant for Industrial Ph.D worth. 1,9 mio DKK:

*CBS World Class Initiative – Part of the Sources for National Institutional Competiveness (SONIC)* group at the International Center for Business and Politics. Project is directed by professor Ove K. Pedersen. Members get funding for research time. CG project responsibility for “Public management reform in a comparative perspective”. 2008-2013

*Partnering – Policymaking and Regulation* (director) Financed by the Danish Social Science Research Council with a grant of 2,3 mio DKK (approx. 300.000 USD). 2004-2008 (prolonged to 2010 because of PhD project) [www.cbs.dk/partnering](http://www.cbs.dk/partnering)

*The Public Sector Under Contract* Financed by the Danish Social Science Research Council with a grant of 814.000 DKK (approx. 100.000 USD) Co-director with Associate Professor, Ph.D. Niels Ejersbo, University of Southern Denmark, Odense, Denmark. August 2000-December 2002 (prolonged until December 2003).

*Independent Regulatory Bodies. The Case of the Danish Telecom Agency* Financed by the Danish Parliament's Democracy and Power Study with a grant of 50.000 DKK (6000 USD). Period: March 2000 – December 2001.

*The State's Enterprises - Corporatization and Privatization in the 1990's*. Part of a project on "The institutional development of public administration in Denmark" led by Professor Torben Beck Jørgensen, Department of Political Science, University of Copenhagen. Part of the even larger project on "Democracy and Institutional Development. Financed by the Danish Social Research Council with a grant for Carsten Greve on 127.000 DKK (approx. 18.000 USD). Period: 1996-2000.

## **Professional Responsibilities**

Founding member of Community of European Management School's (CEMS) Interfaculty Group on Public Management and Governance. 2005- present. Chairman of the Interfaculty Group since May 2011.

<http://www.cems.org/academic-members/faculty-groups/public-management-and-governance>

Member of the European Foundation for Management Development (EFMD)'s Steering Group for the Public Sector. 2005-present.

Member of the project group on outreach in the CBS strategy process 2010.

Member of the Advisory Board for the COK – Center for Public Competence Development. From 2008-present.

Member of steering group on Nordic Network on Public-Private Partnership Research, led by Ulrika Mörth, Department of Political Science, University of Stockholm. 2007-2008.

Co-director of the International Research Network on Quasi-Autonomous Government 2000-2004 (with Matthew Flinders, Sheffield and Sandra Van Thiel, Rotterdam)

Co-director of the Study Group on Contracting of the European Group of Public Administration. 2001-2004 (with Gavin Drewry, London, England and Thierry Tanquerel, Switzerland)

### **Conference organization**

CBS Public Private “Collaboratory” Interactive conference with speakers from the UK (David Halpern, UK Nudging Unit, UK Cabinet Office, and Tom Bentley, deputy chief of staff to Julia Gillard, Australian Prime Minister. 90 participants from the public sector. 30-31 May 2012.

[www.cbs.dk/publicprivateplatform](http://www.cbs.dk/publicprivateplatform)

CBS PUBLIC 1 day conference 22 March 2011. Theme on “The involving public sector”. 70+ participants from the Danish public sector. Previous conference held in 2010.

Panel member (invited) at the Supreme Audit Institutions of the European Union organized by the Bundesrechnungshof (Supreme Audit Institution Germany): The Audit of Public-Private Partnerships, Bonn Germany, February, 2011.

Panel on “Public-Private Partnerships” organized at the IRSPM conferences in Brisbane, Copenhagen, Berne, Dublin and Rome. 2008-2012 (co-organized with Professor Erik-Hans Klijn (2008-9) and Professor Graeme Hodge (2010-12).

Local conference organizer of the 13<sup>th</sup> International Research Society for Public Management (IRSPM) conference held at Copenhagen Business School on 11-13 April 2009 with 220+ public managers from 30+ countries globally. [www.irspm.cbs.dk](http://www.irspm.cbs.dk)

## **Long-term Consultancy**

Academic consultancy to the project “Det gode partnerskab” (“The good partnership”) financed by Erhvervs- og Byggestyrelsen and organized by Danish Industry and Institut for Serviceudvikling. 2009-June 2012.

Academic evaluator of Rigsrevisionens (the Danish National Audit Office) evaluation publications (2005-present) (each year a small group of appointed scholars receive three evaluation reports from the Danish National Audit office to review and evaluate)  
[www.rigsrevisionen.dk](http://www.rigsrevisionen.dk)

Advisor to the Danish Ministry of Finance on international public management Code for top executives. Public Governance-project. Danish Ministry of Finance (October 2003-March 2005). See [www.publicgovernance.dk](http://www.publicgovernance.dk) for a description of the project.

Danish Ministry of Social Affairs “Governance in the Ministry of Social Affairs”. June 2001- January 2002. Report February 2002.

Danish Ministry for Business and Industry and Consulting Engineers and Planners Corporation (COWI) August 1999-November 2000. Final report on “Best Practice in contracting out”. Report published January 2001 by the Ministry for Business and Industry

Report for the Danish housing and bank company “Realkredit Danmark”. 1998 Final report “Business or Association?” 1998.

## **Awards**

Third Prize of 25.000 DKK (aprox. 3.000 USD) in an essay competition on “The Public Sector the Year 2025”. Sponsored by the Danish Ministry of Finance, March 2001.

“Jorck’s prize 1998” (honored for activities for Danish commerce and industry) 75.000 DKK (aprox. 10.000 USD) from Reinholdt W. Jorck and wife’s Foundation. Prize given by President of Danish High Court, Niels Pontopiddan, December 1998.

## **Editorial duties**

Member of the editorial board of Public Management Review. 2012-

Book review editor of Public Management Review (Routledge) 2003-2011.

Editor-in-chief of the Nordisk Administrativt Tidsskrift (Nordic Administrative Journal), probably the world’s oldest public administration journal. October 1998-2006..

Member of editorial board of Administrative Debate (Denmark). October 1999-present

Member of the review board of Tidsskriftet Politik. 2004-present.

Referee for the international journals Public Administration, Public Management Review, International Journal of Public Sector Management, Governance, Journal of Theoretical Politics, Public Administration Review.

## Teaching

### For the Copenhagen Business School

Master of Public Governance (MPG) program:

- Leading Reform and Change (5 ECTS compulsory module) 2010, 2011, 2012
- Performance Management (3 ECTS elective module) 2010
- Strategy in a governance perspective (5 ECTS compulsory module) 2009

Master of Public Administration (MPA).

- Marketization and public-private partnerships. 3 ECTS elective module Spring 2006, 2007, 2008.
- Political science for MPA-students – Spring 2005, 2006, 2007, 2008.

Director of the MPA International Summer School as part of the MPA-programme . Held in Cracow, Poland for one week, and attended by 70+ participants from the Netherlands (Erasmus Universit, Rotterdam), Denmark (CBS), United Kingdom, (Warwick University, Bristol Univesity, University of Liverpool), South Africa (University of Stellenbosch), Norway, (Hint og Hist) Poland. – Summer (August) of 2007, 2008, 2009 and 2010.

CEMS Master of International Management (MIM) blocked seminar course (one week) on “Public-private partnerships in action”. International undergraduate course arranged by the Community of European Management School’s (CEMS), Interfaculty Group on Public Management and Governance with teachers from London School of Economics, Wirtschaftsuniversitat Wien, ESADE, St. Gallen University. Lecturer on public-private partnership theory and public-private partnership cases from Denmark.

Fall 2006 and 2007 (Wirtschaftsuniversität Wien) and Fall 2008 and 2009 (Esade Business School, Barcelona). Block seminar planned for Bocconi (September 2012) and Esade Business School (September 2012).



Lectures at the International business and politics course on Introductory political science (Fall 2006), and on public-private partnerships (Spring 2008) – undergraduate

For the University of Copenhagen, Department of Political Science

*Public Management Reform history: Fall 2007, and Fall 2008 (graduate)*

*Public Management 2003 and 2004 (graduate)*

*Public-Private Cooperation 2003 (graduate)*

*New Public Management, 2002 (graduate)*

*Public Enterprises, Privatization and Regulation, 2001 (graduate)*

*Introduction to Public Administration 1998 – 2002 (undergraduate)*

*The Public Sector Under Contract, 2000 (graduate)*

*Danish Public Policy Seminar in English, 2000 (undergraduate)*

*Introduction to Political Science Fall 1998. (undergraduate)*

For the University of Southern Denmark, Odense, Department of Political Science

*Public Management Reform Analysis – Spring 2008 (Graduate)*

**Ph.D.**

**Supervision**

Ph.D. candidate Sofie Dam: Marketization, innovation and green growth. From October 2011-present. Funded by Copenhagen Municipality, Aarhus Municipality, Vestforbrænding.

Ph.D. candidate Linne Lausen. Topic: “Corporatization and Corporate Social Responsibility in the Danish water management sector”. From 2011-present.. Second supervisor.

Ph.D. candidate Christiane Schulze. Topic: “Good management in public-private service partnerships”. An industrial Ph.D. co-financed by the Danish government through the ErhvervsPhD –program and Falck, a private sector company in the health care sector. From 2010-present.

Ph.D. candidate Morten Froholdt. Topic: Strategic governance models in the Danish public sector.. An “industrial Ph.D. Co-financed by the Danish government through the ErhvervsPhD-program and Rambøll Management – a Danish consultancy company. From 2009-present

Ph.D. candidate Ole Helby Petersen. Topic: Regulation of public-private partnerships. From January 2007-2010. Defense of thesis 17 June 2011. Now employed as senior researcher at Danish local government institute.

Ph.D. Jan Ole Similä. Topic: Contract management. From 1 December 2005-2008. Defence of thesis 2009.

Ph.D. Guri Weihe . May 2005-June 2008. Ph.D. Thesis: Public-private partnerships: meaning and practice. Defended thesis publicly 31 October 2008. Now employed as a senior consultant for Ernest & Young.

## **Master thesis**

### **Supervision**

Supervision of Masters project at the MPA program.

Supervision of master projects at the cand.merc. linie at Copenhagen Business School

Supervision of master projects at the Department of Political Science, University of Copenhagen

## **Training for**

### **top executives in the public sector**

Director of “Top executive management for the public sector – an international executive programme”. Run in collaboration with the American University (contact person: Professor Beryl Radin) in 2009 and 2010. The program was previously organized in cooperation with Fels Institute of Government (contact person Professor Donald F. Kettl) at the University of Pennsylvania, USA. Three-module executive training programme for around 20 top executive managers in the Danish public sector with one module (one week) in Washington D.C., USA (earlier at: Philadelphia, PA, USA). 2007-present (co-directed with

Professor Ove K. Pedersen – organized by the CBS further education foundation HHE).  
Program planned for November 2012 in cooperation with University of Maryland.

## **Media**

Regular comments and appearances in news media in Denmark: in DR 1 TV-Avisen, TV2 Nyhederne, DR 2 Deadline, TV2 News (television); DR P1 Morgen, DR Orientering på P1 (radio), and comments Berlingske Tidende, Weekendavisen, Dagbladet Information, Politiken, Børsen (newspapers); Ugebrevet Mandag Morgen, Ugebrevet A4, Danske Kommuner, Djøf-bladet (news magazines, professional magazines)

## **Public talks/ speeches to organizations**

See updated list on [www.cbs.dk](http://www.cbs.dk).

## **Giving evidence to government**

Public-private partnerships and transport policy in Parliament. 2008. Invited to give evidence to the Danish Parliament's Select Committee on Transport (with attendance from members of the Select Committee on Finance and the Select Committee of Commerce) on the international experiences with public-private partnerships. October 2008.

Quality reform. 2007. Invited by the Danish prime minister, Mr. Anders Fogh Rasmussen, to give evidence, and to attend a meeting on February 2007, of the Government committee preparing the Danish public management reform "the quality reform" (passed in 2008).

Structural commission. 2003. Invited to give evidence to the Structural commission that prepared the way for the structural reform in Denmark (agreed in 2004).

## **Assessment Committees**

Roskilde University: 2011. Position for associate professor in public administration.

University of Aalborg. 2011. Position for professor mso (with special responsibilities in public administration)

University of Aalborg. 2010-2011. Position for an assistant professor and associate professor in public administration.

University of Southern Denmark, Odense, 2008-2009. Position for assistant professor in public administration (member)

Copenhagen Business School 2008. – position for professor with special responsibilities in innovation (Chairman).

University of Copenhagen, Department of Political Science. 2008. Position for assistant or associate professor in public administration (member)

Roskilde University, Department of Society and Globalization. 2008. Position for assistant professor in public administration (member)

University of Aarhus, Department of Political Science. 2007. Position for assistant professor in public administration (member)

University of Aarhus, Department of Political Science, 2005, position for assistant and associate professor (member)

### **PhD Assessment**

#### **Committees**

University of Copenhagen. 2012. Thomas Peter Wendel (member).

University of Copenhagen. 2011, Domstolsreformen (member)

University of Copenhagen. 2008. Christian Lindholst (member)

University of Southern Denmark. 200x. Povl Skov Dahl. (member)

University of Copenhagen. 2004. Lene Holm Pedersen (chairman).

Copenhagen Business School, 2003. Betina Rennison.

University of Aarhus. 200x. Vibeke Lehman-Nielsen (member)

### **Professional**

#### **Memberships**

American Society of Public Administration; International Research Society for Public Management; Public Management Research Association; Structure of Organization of Government (SOG) at the International Political Science Association; Nordisk Administrativt Forbund.

## 10 Selected Publications from Carsten Greve

1. Hodge, Graeme, Greve, Carsten & Boardman, Anthony. Eds. *International Handbook on Public-Private Partnerships*. Cheltenham : Edward Elgar. 2010 , 631 pp.
2. « Public-Private Partnerships : Governance Scheme or Language Scheme ? » Special edition of *Australian Journal of Public Administration* Vol 39. No. 1, 8-22, 2010, edited by Mark Halyar and John Wanna. (co-author Graeme Hodge)
3. « PPPs : The Passage of Time Permits Sober Reflection » *Economic Affairs* Vol. 29. No. 1, 2009, 33-39. (co-author Graeme Hodge)
4. “Public-Private Partnerships. An International Performance Review” (co-author Graeme Hodge) *Public Administration Review (USA)* May-June 2007.
5. *Contracting for Public Services* London: Routledge, 2007.
6. *The Challenge of Public-Private Partnerships. Learning from International Experience* (co-editor: Graeme Hodge). Cheltenham: Edward Elgar, 2005 , 272 pp. (ISBN: 1 84376 509 8)
7. *Contracts as Reinvented Institutions in the Public Sector – A Cross Cultural Comparison*. (co-author: Niels Ejersbo) Westport, Connecticut: Praeger, 2005. 149 pp. (ISBN: 1-56720-528-3)
8. *Moderniseringen af den offentlige sektor (co-author Niels Ejersbo) [The modernization of the public sector]* Copenhagen: DJØF Publishing 2008.
9. “Exploring Contracts as Reinvented Institutions in the Danish Public Sector” *Public Administration. An International Quarterly* Volume 78, Number 1, 2000, 153-164 (ISSN: 0033-3298)
10. “Quangos - What’s in a Name? Defining Quangos from a Comparative Perspective” *Governance. An International Journal of Policy and Administration*. Vol. 12, No. 2, April 1999, pp. 129-46. (co-authors Matthew Flinders, UK og Sandra van Thiel, NL). (ISSN 0952-1895)

(see also separate full list of publications)